



David B. Cohen
Mayor

City of Newton, Massachusetts
Office of the Mayor

Telephone
(617) 796-1100
Telefax
(617) 796-1113
E-mail

Dcohen@ci.newton.ma.us

Memorandum

To: Board of Aldermen, School Committee, Design Review Committee
From: Mayor David B. Cohen
Date: February 26, 2008
Re: Tab Article on Aggregate Industries

A recent article by a Tab reporter may have created the erroneous impression that the concrete provided by Aggregate Industries and being used at the Newton North site might be sub-standard or unsafe. Nothing could be further from the truth. Aggregate Industries is an international company well-respected in the construction field with an inter-national reputation for competence and high quality work.

Some years ago questions arose about Aggregate's supply of concrete to the Big Dig during the years 1999-2005. Aggregate Industries employs thousands of people. The four Aggregate Industries personnel (1 middle-level manager and 3 employees, 0 executives) implicated for their involvement in the Big Dig were terminated in May 2006 at the conclusion of an extensive investigation.

During the course of this investigation, Aggregate Industries diligently cooperated with the Government by providing over a million documents, and educating the Government in great detail as to our business practices. As acknowledged by independent testing, the ready-mixed concrete poured by AI NE on the Big Dig has surpassed all structural integrity and strength tests that have been administered by outside experts, ensuring that the concrete is completely safe.

Aggregate Industries took a series of important additional steps to assure the quality of its product and integrity of its process.

A strict national policy was developed and implemented that prohibits the use of leftover concrete on any public project. Any employee in violation of this policy is subject to termination.

A fully-staffed Compliance Department was established to assist with the implementation of a rigorous, industry-leading compliance program.

An independent on-site auditor was contracted by Aggregate Industries Northeast Region to monitor AI's business practices and assist with the strengthening of its compliance protocols. This auditor reports regularly to both outside government agencies and corporate senior management.

Mandatory employee compliance training regarding business ethics and industry specific topics has been developed and initiated.

A state-of-the-art electronic quality control system that allows management and quality control professionals to carefully monitor all concrete produced was installed.

A dedicated testing lab was constructed in Everett, Massachusetts.

What is more, Aggregate Industries continues to provide concrete to a tremendous number of important projects throughout the world. In the past twenty-four months alone Aggregate has successfully provided the concrete for dozens of projects in New England which are of equivalent or greater concrete yardage than Newton North, and which literally tens of thousands of people access daily in complete safety. They include:

Project Name	Project Location
Woburn High School	Woburn, MA
Melrose Middle School	Melrose, MA
Swampscott High School	Swampscott, MA
Windham High School	Windham, NH
Salem High School	Salem, MA
Auburn High School	Auburn, MA
Rutland Elementary School	Rutland, MA
Brandeis University Residence	Waltham, MA
Brandeis University Science Center	Waltham, MA
Boston University Residence	Boston, MA
Harvard University Housing	Cambridge, MA
Parking Garage UMASS Lowell	Lowell, MA
Holy Cross Science Building	Worcester, MA
MassPort Central Parking Expansion	Boston, MA
I-290/Route146 Interchange	Worcester, MA

Upper County Bridge	Haverhill, MA
MBTA Red Line	Boston, MA
Worcester Federal Courthouse	Worcester, MA
MWRA CSO Tunnel	Boston, MA
Upper Blackstone Sewage Plant	Millbury, MA
Pease Air National Guard Base	Newington, NH
Newton-Wellesley Hospital	Newton, MA
St. Elizabeth's Hospital	Brighton, MA
Children's Hospital	Boston, MA
Dana Farber Cancer Center	Boston, MA
UMASS Medical Center	Worcester, MA

Aggregate Industries places paramount importance on conducting business with the highest principles of honesty, integrity, and safety. The City of Newton places safety as the highest priority in the Newton North project. To imply otherwise does Aggregate Industries, City of Newton and the New Newton North a disservice.